Financial Results for the Six Months Ended September 2018 (April 1,2018 to September 30,2018)

PROTO CORPORATION October 31, 2018



| Financial Data (Consolidat | ed) | Major Shareholders | |
|---|----------|--|----------------|
| | | | (Thousands) |
| Shares outstanding (million) | 20.9 | 1) Mugen Corporation | 6,807 (32.50%) |
| Market capitalization (¥ billion, September 2018) | 33.5 | 2) JPLLC CLIENT SAFEKEEPING ACCOUNT | 1,323 (6.31%) |
| DPS (¥, FY March 2019, Forecast) | 50.0 | 3) The Master Trust Bank of Japan, Ltd. (Trust Account) | 989 (4.72%) |
| EPS (¥, FY March 2019, Forecast) | 148.49 | 4) PROTO CORPORATION | 881 (4.20%) |
| BPS (¥, FY March 2018) | 1,293.62 | 5) BNYM NON-TREATY DTT | 692 (3.30%) |
| ROE (%, FY March 2018, Net income basis) | 2.0 | 6) JP MORGAN CHASE BANK 385632 | 568 (2.71%) |
| ROA (%, FY March 2018, Ordinary income basis) | 8.7 | 7) CLEARSTREAM BANKING S.A | 522 (2.49%) |
| Equity ratio (%, March 2018) | 58.5 | 8) Hiroichi Yokoyama | 440 (2.10%) |
| Potential share dilution (million) | - | 9) Yoshihiro Yokoyama | 377 (1.80%) |
| Foreign ownership (%, September 2018) | 29.97 | 10) Takemi Masuda | 313 (1.49%) |
| | | | |
| | | | |

(As of September 30, 2018)

Q2/FY March 2019: Operating Results (1)

| Consolidated Statements of | Q2/FY Ma | arch 2018 | | Q2/FY Ma | arch 2019 | |
|-------------------------------|------------|-------------|-------------|-------------|------------|-------------|
| Income [unit: million yen] | Results(a) | Sales ratio | Forecast(b) | Sales ratio | Results(c) | Sales ratio |
| Net Sales | 29,386 | 100.0% | 29,513 | 100.0% | 30,591 | 100.0% |
| Gross Profit | 11,336 | 38.6% | 11,743 | 39.8% | 11,635 | 38.0% |
| EBITDA | 2,668 | 9.1% | 2,444 | 8.3% | 2,914 | 9.5% |
| Operating Income | 1,795 | 6.1% | 1,735 | 5.9% | 2,218 | 7.3% |
| Ordinary Income | 1,950 | 6.6% | 1,747 | 5.9% | 2,422 | 7.9% |
| Net Income | 857 | 2.9% | 1,108 | 3.8% | 1,515 | 5.0% |
| Net Income per Share(Yen) | 42.76 | - | 55.24 | - | 75.57 | - |

| Yo | ρΥ | Achieven | nent rate |
|---------|--------|----------|-----------|
| (c)-(a) | % | (c)-(b) | % |
| 1,204 | 104.1% | 1,078 | 103.7% |
| 298 | 102.6% | (107) | 99.1% |
| 246 | 109.2% | 469 | 119.2% |
| 422 | 123.5% | 483 | 127.9% |
| 472 | 124.2% | 675 | 138.7% |
| 658 | 176.7% | 407 | 136.8% |
| 32.81 | 176.7% | 20.33 | 136.8% |

%The forecast for the term ended Mar. 2019 were announced on May 11, 2018. (The same)

%EBITDA was calculated with the equation: operating income + depreciation + amortization of goodwill

| [unit: million yon] | Q2/FY Ma | arch 2018 | | Q2/FY Ma | arch 2019 | | Yo | γ | Achieven | nent rate |
|---------------------|------------|-------------|-------------|-------------|------------|-------------|---------|--------|----------|---------------|
| [unit: million yen] | Results(a) | Sales ratio | Forecast(b) | Sales ratio | Results(c) | Sales ratio | (c)-(a) | % | (c)-(b) | % |
| SG&A Expenses | 9,540 | 32.5% | 10,008 | 33.9% | 9,416 | 30.8% | (123) | 98.7% | (591) | 94.1% |
| Employment Cost | 4,014 | 13.7% | 4,238 | 14.4% | 3,951 | 12.9% | (63) | 98.4% | (286) | 93.2 % |
| Advertising Cost | 2,068 | 7.0% | 2,127 | 7.2% | 2,104 | 6.9% | 35 | 101.7% | (22) | 98.9 % |
| Other Expenses | 3,457 | 11.8% | 3,642 | 12.3% | 3,361 | 11.0% | (95) | 97.2% | (281) | 92.3 % |

Net SalesSales grew, mainly due to the healthy performance of information and services (such as DataLine
SalesGuide) and the sales of goods (such as the export of used cars).

Operating Income Profits increased, mainly due to cost reduction efforts from the business restructuring of PROTO CORPORATION and group companies.

Q2/FY March 2019: Operating Results (2)

Operating Income – Analysis of Primary Factors for Increase and Decrease

(Unit: million yen)

| Primary Gross Profit Factors +298 | Primary SG&A Factors | +123 | Operating Income Increase and Decrease | +422 |
|--|--|--|---|---|
| PROTO CORPORATION+607Kings Auto+34AUTOWAY+6PROTO-RIOS(39)TIRE WORLD KAN BEST(172) | Kings Auto AUTOWAY PROTO-RIOS | (230) +41 (153) +140 +125 +95 | PROTO CORPORATION Kings Auto AUTOWAY PROTO-RIOS TIRE WORLD KAN BEST Amortization of Goodwill | +376 +75 (146) +100 (47) +95 |
| Mainly the increase in the revenue and the improvement of the profitability of PROTO CORPORATION contributed to an increase in profits. | Mainly the curtailment of SG&A RIOS, etc. contributed to an inc | | Mainly the increase in the revenue improvement of the profitability CORPORATION contributed to an profits. | of PROTO |



Q2/FY March 2019: Operating Results by Segment(1)

| Net Sales | Q2/FY Mai | rch 2018 | | Q2/FY Ma | arch 2019 | |
|--------------------------|------------|-------------|-------------|-------------|------------|-------------|
| [unit: million yen] | Results(a) | Sales ratio | Forecast(b) | Sales ratio | Results(c) | Sales ratio |
| Automobile-related | 26,430 | 89.9% | 26,430 | 89.6% | 27,556 | 90.1% |
| Ad-related | 10,661 | 36.3% | 10,655 | 36.1% | 10,512 | 34.4% |
| Information and services | 2,462 | 8.4% | 2,303 | 7.8% | 2,441 | 8.0% |
| Sales of goods | 13,306 | 45.3% | 13,471 | 45.6% | 14,602 | 47.7% |
| Lifestyle-related | 2,215 | 7.5% | 2,220 | 7.5% | 2,189 | 7.2% |
| Real Estate | 102 | 0.3% | 96 | 0.3% | 97 | 0.3% |
| Other Business | 638 | 2.2% | 765 | 2.6% | 748 | 2.4% |
| Total | 29,386 | 100.0% | 29,513 | 100.0% | 30,591 | 100.0% |

| Yo | ργ | Achieven | nent rate |
|---------|--------|----------|-----------|
| (c)-(a) | % | (c)-(b) | % |
| 1,126 | 104.3% | 1,125 | 104.3% |
| (148) | 98.6% | (142) | 98.7% |
| (21) | 99.1% | 137 | 106.0% |
| 1,295 | 109.7% | 1,130 | 108.4% |
| (26) | 98.8% | (31) | 98.6% |
| (4) | 95.3% | 1 | 101.6% |
| 109 | 117.1% | (16) | 97.8% |
| 1,204 | 104.1% | 1,078 | 103.7% |

| Operating Income | Q2/FY Mai | rch 2018 | | Q2/FY Ma | arch 2019 | |
|---------------------|------------|------------------|-------------|------------------|------------|------------------|
| [unit: million yen] | Results(a) | Profit margin | Forecast(b) | Profit margin | Results(c) | Profit margin |
| Automobile-related | 2,417 | 9.1% | 2,450 | 9.3% | 2,762 | 10.0% |
| Lifestyle-related | 228 | 10.3% | 65 | 3.0% | 165 | 7.6% |
| Real Estate | 87 | 85.6% | 84 | 87.6% | 97 | 99.3% |
| Other Business | (64) | - | 1 | 0.2% | 23 | 3.2% |
| Management Division | (873) | - | (867) | - | (831) | - |
| Total | 1,795 | 6.1% | 1,735 | 5.9% | 2,218 | 7.3% |

| 109 | 117.1% | (16) | 97.8% |
|---------|--------|----------|-----------|
| 1,204 | 104.1% | 1,078 | 103.7% |
| Yo | ργ | Achieven | nent rate |
| (c)-(a) | % | (c)-(b) | % |
| 345 | 114.3% | 312 | 112.7% |
| (62) | 72.6% | 99 | 251.7% |
| 9 | 110.6% | 12 | 115.1% |
| 88 | - | 21 | 1,458.9% |
| 41 | - | 36 | - |
| 422 | 123.5% | 483 | 127.9% |

Automobile-related information

Ad-related

Sales and profit grew: Profit increased, as the export sales of used cars, the sales of DataLine SalesGuide, etc. grew, the cost for information magazines was reduced, and so on.

Sales dropped, mainly because of the decline in sales of books, flyers, etc. On the other hand, the sales from MOTOR GATE usage fees, GooPit, etc. increased.

Information and services Sales diminished, mainly because of the decrease in sales of systems of PROTO-RIOS. On the other hand, the sales of DataLine SalesGuide grew.

Sales of goods Sales grew, mainly because of the healthy export of used cars by Kings Auto.

Lifestyle-related information

nation Sales and profit declined.: Profit dropped, due to the enhancement of sales promotion in the fields of nursing care, medicine, and welfare, etc.

Q2/FY March 2019: Consolidated Balance Sheet

| [unit: million yen] | As of March | 31, 2018 | As of Septemb | er 30, 2018 | Increase/D | ecrease |
|---------------------------|-------------|----------|---------------|-------------|------------|---------|
| [unit: minion yen] | Results(a) | Ratio | Results(b) | Ratio | (b)-(a) | % |
| Current Assets | 27,675 | 62.3% | 27,768 | 62.0% | 93 | 100.3% |
| Fixed Assets | 16,718 | 37.7% | 17,006 | 38.0% | 287 | 101.7% |
| Current Liabilities | 16,143 | 36.4% | 15,737 | 35.1% | (406) | 97.5% |
| Long-term Liabilities | 2,272 | 5.1% | 2,068 | 4.6% | (204) | 91.0% |
| Net Assets | 25,977 | 58.5% | 26,968 | 60.2% | 991 | 103.8% |
| Total Assets | 44,393 | 100.0% | 44,774 | 100.0% | 380 | 100.9% |
| | As of March | 21 2010 | As of Contomb | 20, 2010 | Increase/D | 06#0000 |
| [unit: million yen] | As of March | 51, 2018 | As of Septemb | er 30, 2018 | increase/D | eciedse |
| | Results(a) | Ratio | Results(b) | Ratio | (b)-(a) | % |
| Cash and each agriculants | 10 120 | 26.20/ | 15 207 | 24.40/ | (722) | |

| [unity million you] | | | | | | |
|---------------------------|------------|-------|------------|-------|---------|--------|
| [unit: million yen] | Results(a) | Ratio | Results(b) | Ratio | (b)-(a) | % |
| Cash and cash equivalents | 16,120 | 36.3% | 15,397 | 34.4% | (723) | 95.5% |
| Interest-bearing debt | 8,590 | 19.4% | 7,119 | 15.9% | (1,471) | 82.9% |
| Net cash | 7,530 | 17.0% | 8,278 | 18.5% | 748 | 109.9% |

Current Assets The main factor for increase was inventory assets growing by 1,356 million yen.

Fixed Assets The main factor for increase was tangible fixed assets (other) growing 390 million yen, due to the investment in tire-related facilities.

Current Liabilities The main factor for decreasing was short-term debts dropping by 1,231million yen (including current portion of long-term debts).

Long-term Liabilities The main factor for decreasing was long-term debts dropping by 239 million yen.

Q2/FY March 2019: Consolidated Statements of Cash Flows

| | Q2/FY2018 March | Q2/FY2019 March | ΥοΥ |
|--|-------------------------------|-------------------------------|-----------------------|
| [unit: million yen] | Results(a) | Results(b) | (b)-(a) |
| Cash Flows from Operating Activities | 1,645 | 2,053 | 407 |
| Cash Flows from Investing Activities | (334) | (783) | (448) |
| Cash Flows from Financing Activities | 2,223 | (2,001) | (4,225) |
| Cash and Cash Equivalents at End of Term | 15,916 | 15,006 | (910) |
| | | | |
| | Q2/FY2018 March | Q2/FY2019 March | ΥοΥ |
| [unit: million yen] | Q2/FY2018 March Results(a) | Q2/FY2019 March Results(b) | YoY (b)-(a) |
| [unit: million yen] Investment Amount (Tangible/intangible fixed assets*) | | | |
| Investment Amount | Results(a) | Results(b) | (b)-(a) |

* The investment amount includes the amount to acquire tangible/intangible fixed assets as well as goodwill.

| Cash Flows from Operating Activities | There was an income of 2,053 million yen, mainly due to net income before taxes and other adjustments at 2,430 million yen, depreciation free from spending, goodwill amortization and impairment loss adding up to 695 million yen. |
|---|--|
| Cash Flows from Investing Activities | There was an expenditure of 783 million yen, mainly due to 843 million yen being used for the acquisition of fixed assets. |
| Cash Flows from Financing Activities | There was an expenditure of 2,001 million yen mainly due to a repayment of debts of 1,471 million yen and a payment of dividends of 501 million yen. |

Progress of business restructuring for expanding revenue

Current situation of the business portfolio (as of the end of Mar. 2018) **ROIC** 40% **Field for Field examining** investment the regrowth 30% 20% PROTO MEDICAL CARE PROTOAUTOWAN 10% PROTORIOS Sales Growth Rate CAR CAR 0% -10% 20% -40% -30% -20% 0% 10% 30% 40% KINGSAUTO -10% PROTO TAIWAN BIKEBROS TWB -20% **Field for earning** -30% **Promising field** structure reform PROTO MALAYSIA ROIC: NOPAT (After-tax operating income)/Invested capital (net assets + interest-bearing liabilities) -40% The size of a circle represents operating income/loss (blue: operating income, red: operating loss)

Especially, the profitability of PROTO CORPORATION, Kings Auto, and PROTO-RIOS improved.

Progress of important items in the term ending March 2019

1. Used car domain → Improvement in profitability

- To increase affiliated shops of Goo-net
- To reform the cost structure (To improve productivity by reducing the cost for paper media and utilizing CRM)
- 2. New car domain → Enhancement of growth potential
- To increase dealers that have installed DataLine SalesGuide

• To enhance the support for the business administration of new car dealers (the upgrade of DataLine SalesGuide, the strengthening of Goo-net new cars, etc.)

3. Maintenance domain → Enhancement of growth potential

• To increase fee-charging affiliated shops of GooPit

• To establish infrastructure for sending car users (increase of affiliated shops for attracting customers and shops that could accept customers)

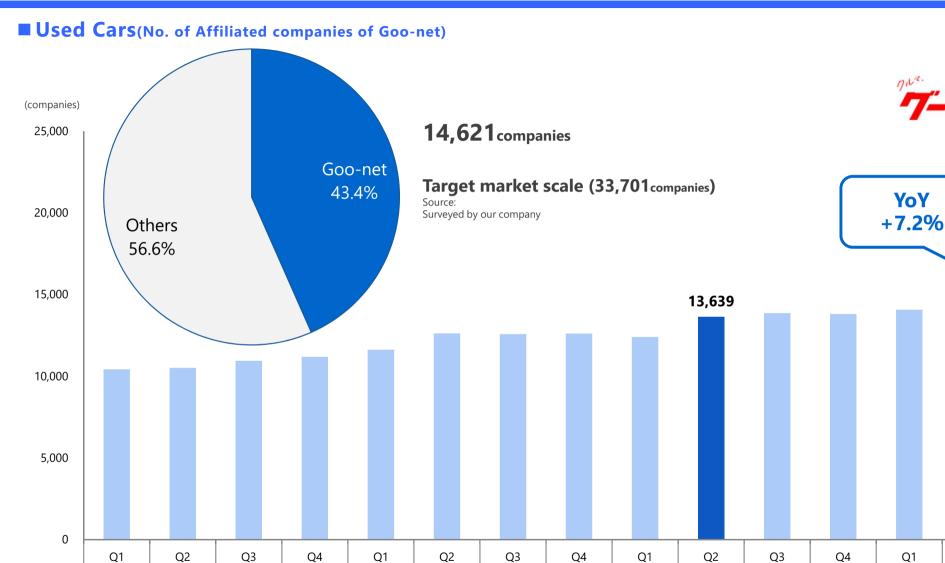
4. Domain of sale of goods (Export of tires and used cars) → Improvement of profitability

- Tires: To increase sales volume with MOTOR GATE Shopping
- Export of used cars: To improve profitability by revising transaction conditions

Steady growth of each of the domains of used cars, new cars, and maintenance

KPI progress of core business: Used Cars

FY201603



The number of affiliated companies of Goo-net increased to 14,621. (The active rate of MOTOR GATE shopping is 9.5%.)

FY201803

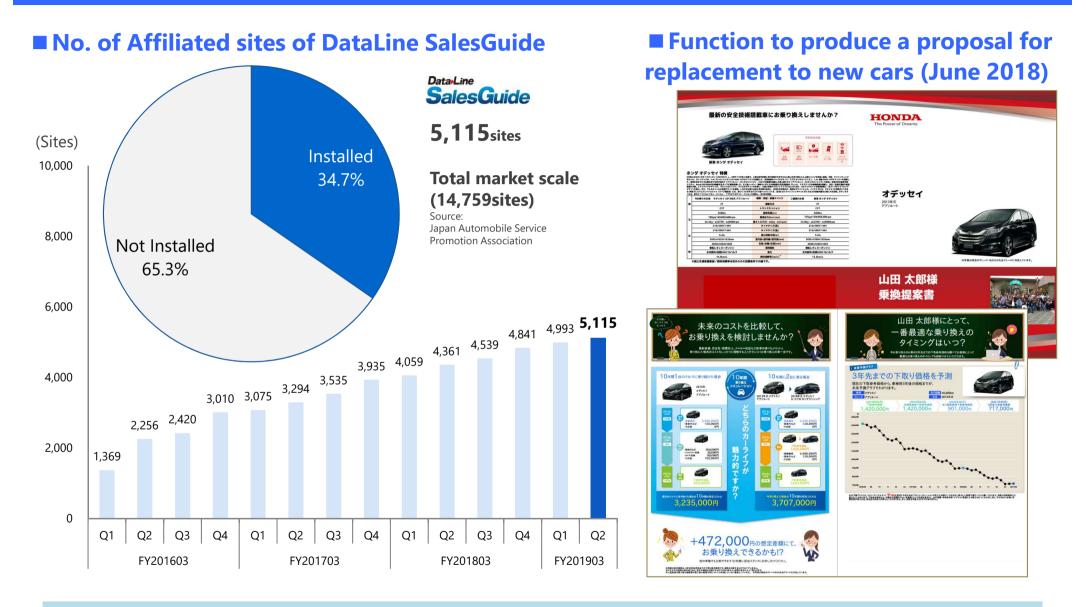
FY201703

14,621

O2

FY201903

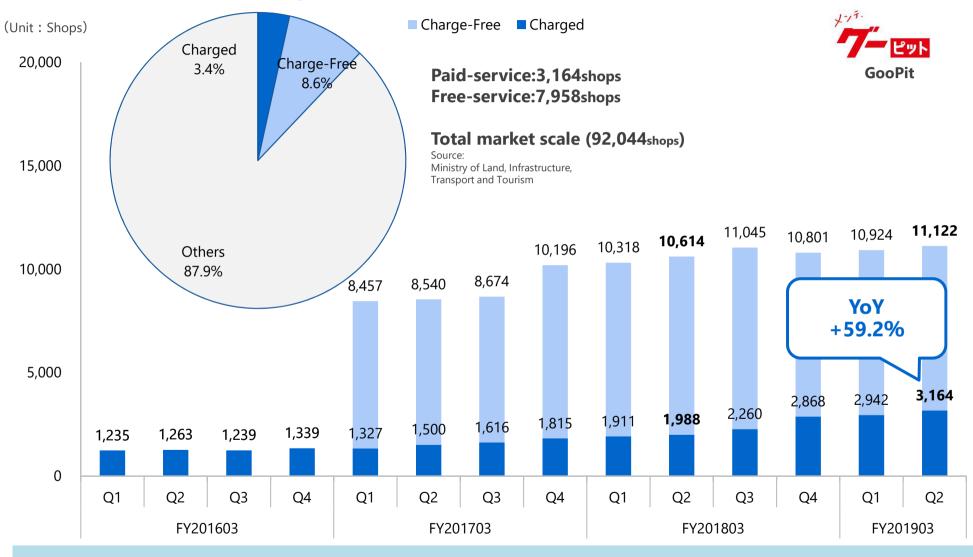
KPI progress of core business: New Cars



The number of affiliated sites of DataLine SalesGuide increased to 5,115. By releasing the function to produce a proposal for replacement to new cars, we help improve operation rate.

KPI progress of core business: Maintenance

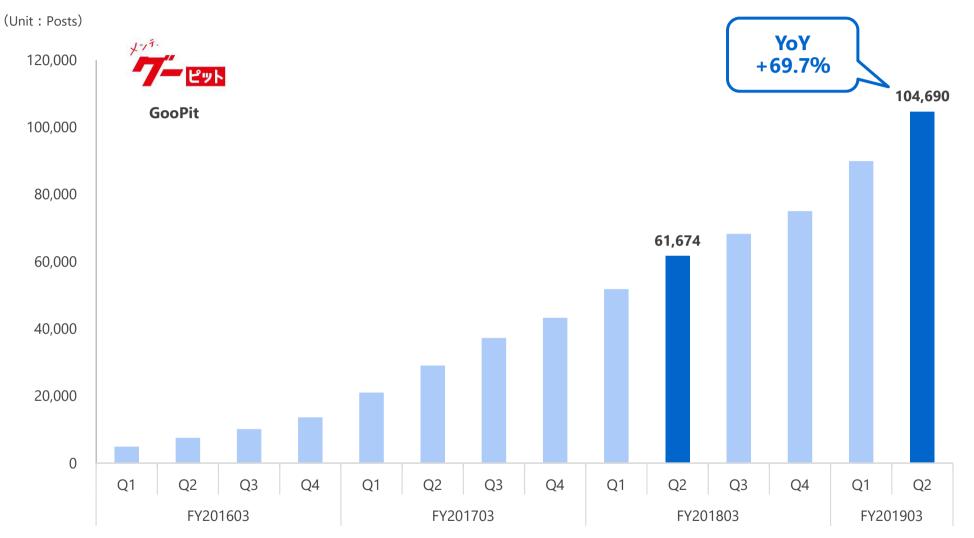
Number of Affiliated shops of GooPit



The number of affiliated shops of charged GooPit increased to 3,164. In Sep. 2018, the ad business moved into the black for monthly profit.

For reference: Enrichment of GooPit content

Cumulative number of posted work records of GooPit-affiliated maintenance shops



* Cumulative number of posts about actual work at maintenance shops: Cumulative number of reviews on GooPit about actual work

Enrichment of the major content of GooPit (maintenance records)

FY March 2019: Revision to Consolidated Earnings Forecast

Consolidated Earnings Forecast for FY March 2019

| Consolidated Statements of Income | FY Mare | ch 2018 | FY March 2019 | | | | |
|--------------------------------------|------------|-------------|-------------------------|-------------|-------------------------|-------------|--|
| [unit: million yen] | Results(a) | Sales ratio | Initial forecast (b) | Sales ratio | Revised forecast (c) | Sales ratio | |
| Net Sales | 62,111 | 100.0% | 62,370 | 100.0% | 62,728 | 100.0% | |
| Gross Profit | 23,142 | 37.3% | 24,622 | 39.5% | 24,165 | 38.5% | |
| EBITDA | 5,396 | 8.7% | 5,500 | 8.8% | 5,804 | 9.3% | |
| Operating Income | 3,674 | 5.9% | 4,100 | 6.6% | 4,420 | 7.0% | |
| Ordinary Income | 3,735 | 6.0% | 4,125 | 6.6% | 4,644 | 7.4% | |
| Net Income | 519 | 0.8% | 2,700 | 4.3% | 2,978 | 4.7% | |
| Net Income per Share(Yen) | 25.89 | - | 134.61 | - | 148.49 | - | |

| Yo | γ | Comparison with the initial forecast | | | | |
|---------|--------|--------------------------------------|--------|--|--|--|
| (c)-(a) | % | (c)-(b) | % | | | |
| 616 | 101.0% | 358 | 100.6% | | | |
| 1,022 | 104.4% | (456) | 98.1% | | | |
| 408 | 107.6% | 303 | 105.5% | | | |
| 745 | 120.3% | 320 | 107.8% | | | |
| 908 | 124.3% | 519 | 112.6% | | | |
| 2,459 | 573.6% | 278 | 110.3% | | | |
| 122.60 | 573.5% | 13.88 | 110.3% | | | |

* EBITDA was calculated with the equation: operating income + depreciation + amortization of goodwill

| [unit: million yen] | FY Mare | ch 2018 | FY March 2019 | | | | Yo | ργ | Compariso initial f | |
|---------------------|------------|-------------|-------------------------|-------------|-------------------------|-------------|---------|--------|------------------------|-------|
| [and minor yen] | Results(a) | Sales ratio | Initial forecast (b) | Sales ratio | Revised forecast (c) | Sales ratio | (c)-(a) | % | (c)-(b) | % |
| SG&A Expenses | 19,467 | 31.3% | 20,522 | 32.9% | 19,744 | 31.5% | 276 | 101.4% | (777) | 96.2% |
| Employment Cost | 8,066 | 13.0% | 8,515 | 13.7% | 8,127 | 13.0% | 61 | 100.8% | (388) | 95.4% |
| Advertising Cost | 4,295 | 6.9% | 4,537 | 7.3% | 4,500 | 7.2% | 204 | 104.8% | (37) | 99.2% |
| Other Expenses | 7,106 | 11.4% | 7,468 | 12.0% | 7,117 | 11.3% | 11 | 100.2% | (350) | 95.3% |

Major factors for revising the business plan

Sales Sales are estimated to grow, mainly because the results for the consolidated cumulative second quarter exceeded the estimate.

Gross Profit Gross profit is forecasted to decline, mainly because the estimated quantity of tires sold at TIRE WORLD KAN BEST CO., LTD. from the third quarter was revised downwardly.

Operating income Operating income is projected to rise, mainly because the results for the consolidated cumulative second quarter exceeded the estimate.

Net income Net income is estimated to increase, mainly because the results for the consolidated cumulative second quarter exceeded the estimate. On the other hand, the disaster loss of Kings Auto Co., Ltd. due to the typhoon is forecasted to be posted as extraordinary loss.

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Consolidated Earnings Forecast FY March 2019(Segment)

| Sales | FY Mare | ch 2018 | | FY Mare | ch 2019 | | 9.9% 4.3% 7.7% 8.0% 7.1% 0.3% 2.6% | Y | |
|--------------------------|------------|-------------|-------------------------|-------------|-------------------------|-------------|--|---------|--|
| [unit: million yen] | Results(a) | Sales ratio | Initial forecast (b) | Sales ratio | Revised forecast (c) | Sales ratio | | (c)-(a) | |
| Automobile-related | 56,100 | 90.3% | 56,010 | 89.8% | 56,416 | 89.9% | | 315 | |
| Ad-related | 21,618 | 34.8% | 21,724 | 34.8% | 21,507 | 34.3% | | (111) | |
| Information and services | 5,053 | 8.1% | 4,745 | 7.6% | 4,808 | 7.7% | | (244) | |
| Sale of goods | 29,429 | 47.4% | 29,540 | 47.4% | 30,100 | 48.0% | | 671 | |
| Lifestyle-related | 4,370 | 7.0% | 4,504 | 7.2% | 4,473 | 7.1% | | 102 | |
| Real Estate | 213 | 0.3% | 193 | 0.3% | 195 | 0.3% | | (18) | |
| Other Business | 1,426 | 2.3% | 1,661 | 2.7% | 1,644 | 2.6% | | 217 | |
| Total | 62,111 | 100.0% | 62,370 | 100.0% | 62,728 | 100.0% | | 616 | |

| Yo | γ | Comparison with the initial forecast | | | | |
|---------|--------|--------------------------------------|--------|--|--|--|
| (c)-(a) | % | (c)-(b) | % | | | |
| 315 | 100.6% | 405 | 100.7% | | | |
| (111) | 99.5% | (217) | 99.0% | | | |
| (244) | 95.2% | 63 | 101.3% | | | |
| 671 | 102.3% | 559 | 101.9% | | | |
| 102 | 102.3% | (31) | 99.3% | | | |
| (18) | 91.2% | 1 | 100.8% | | | |
| 217 | 115.3% | (16) | 99.0% | | | |
| 616 | 101.0% | 358 | 100.6% | | | |

| Operating Income | FY Mar | ch 2018 | FY March 2019 | | | | | |
|---------------------|------------|------------------|-------------------------|------------------|-------------------------|------------------|--|--|
| [unit: million yen] | Results(a) | Profit margin | Initial forecast (b) | Profit margin | Revised forecast (c) | Profit margin | | |
| Automobile-related | 4,933 | 8.8% | 5,484 | 9.8% | 5,633 | 10.0% | | |
| Lifestyle-related | 370 | 8.5% | 130 | 2.9% | 271 | 6.1% | | |
| Real Estate | 170 | 79.8% | 162 | 84.1% | 176 | 90.3% | | |
| Other Business | (71) | - | 28 | 1.7% | 51 | 3.2% | | |
| Management Division | (1,728) | - | (1,706) | - | (1,712) | - | | |
| Total | 3,674 | 5.9% | 4,100 | 6.6% | 4,420 | 7.0% | | |

| Yo | ργ | Compariso initial f | |
|---------|--------|------------------------|--------|
| (c)-(a) | % | (c)-(b) | % |
| 699 | 114.2% | 148 | 102.7% |
| (99) | 73.3% | 141 | 208.4% |
| 5 | 103.2% | 13 | 108.2% |
| 123 | - | 22 | 179.3% |
| 16 | - | (5) | - |
| 745 | 120.3% | 320 | 107.8% |

Regarding profit sharing with shareholders

Policy for profit sharing with shareholders

We will make efforts to return profits to shareholders while comprehensively considering continuous, stable dividends, the enrichment of internal reserve for the future growth, etc. We will use the internal reserve effectively by investing in existing and new businesses, for further fortifying the management foundation and expanding the business scale.

Cash Dividends per Share

| [unit: yen] | FY March 2016 Results | | | FY March 2019 Forecast |
|-------------------------|--------------------------|-------|-------|---------------------------|
| 2 nd Quarter | 19.00 | 25.00 | 25.00 | 25.00 |
| Year-End | 20.00 | 25.00 | 25.00 | 25.00 |
| Annual | 39.00 | 50.00 | 50.00 | 50.00 |

No change in dividend payment (Taking continuous and stable dividends into consideration)

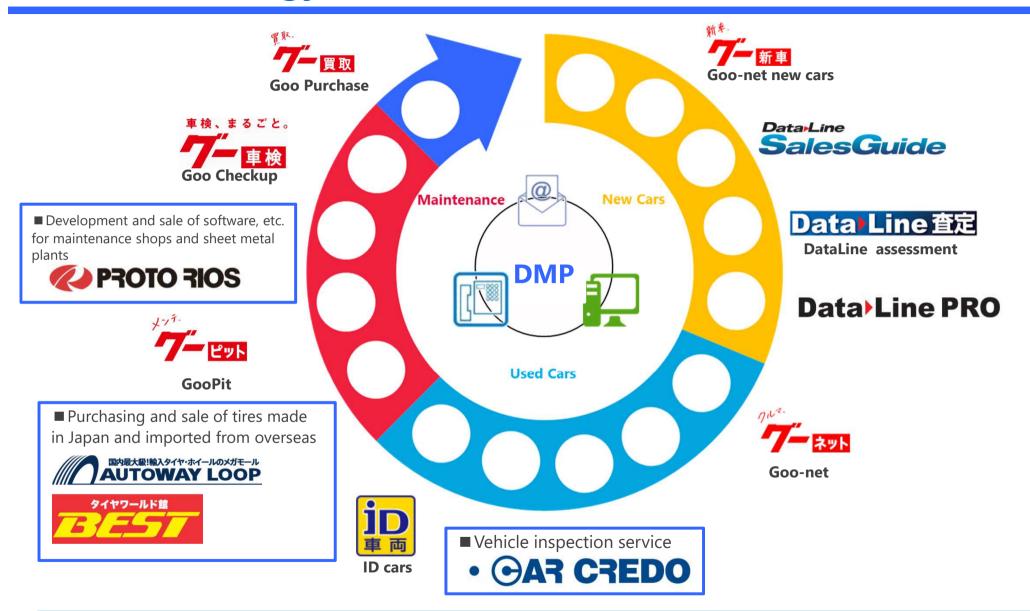
Activities in the term ending March 2019

Vision "Comprehensive support for car life"



To establish a sure position in each business domain

Business strategy "Creation of Goo Life Time Value "



We will actualize comprehensive support for car users by organically combining Goo-net, GooPit, and Goo-net new cars.

Future Initiatives (FY March 2019)

1. Used car domain → Improvement in profitability

- To increase affiliated shops of Goo-net
- To promote the upselling of MOTOR GATE calendars, etc.
- To reform the cost structure
- To enhance targeted ads by utilizing Data Management Platform

- 2. New car domain → Enhancement of growth potential
- To increase dealers that have installed DataLine SalesGuide
- To enhance the support for the business administration of new car dealers (the upgrade of DataLine SalesGuide)

3. Maintenance domain → Enhancement of growth potential

• To increase fee-charging affiliated shops of GooPit

• To establish infrastructure for sending car users (increase of affiliated shops for attracting customers and shops that could accept customers)

4. Domain of sale of goods (Tires and export of used cars) → Improvement of profitability

- Tires: To increase sales volume with MOTOR GATE Shopping
- Export of used cars: To improve profitability by revising transaction conditions

Improvement of profitability in each domain, and establishment of our position

Future growth strategies

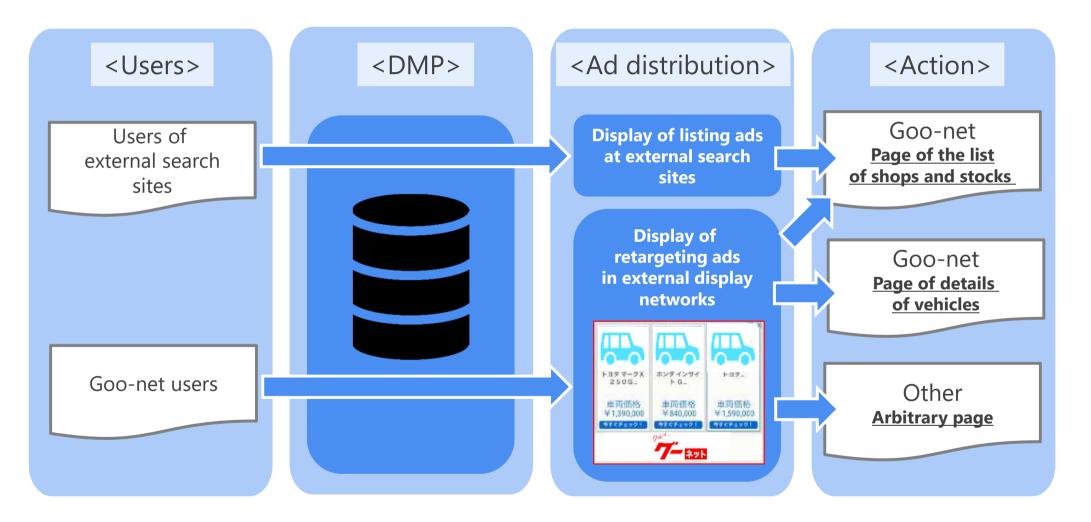
| | Sale of goods | goods MOTOR GATE shopping, etc. To exert synergy among group companies by utilizing our customer base | | | | | |
|-------|---|---|---|--|--|--|--|
| Sales | | | | | | | |
| | Existing busin Maintenance domain | 1-17- | ① In existing business, | | | | |
| | New car domain | Data-Line SalesGuide | increase of the number of business partners X enrichment of the product lineup | | | | |
| | Used car | クル ^{ペー} ネット | ② Strengthening of targeted ads with DMP | | | | |
| | domain | MOTORGA | TE | | | | |

FY 201603 FY 201903

In addition to the growth through the increase of business partners in our existing business, we aim to grow further by Strengthening of targeted ads with DMP and enhancing the sale of goods through and synergy among group companies.

For reference: Mechanism for DMP

Operation of the targeted ad business for used cars



Distribution of highly precise ads utilizing DMP to users who are thinking of purchasing an automobile

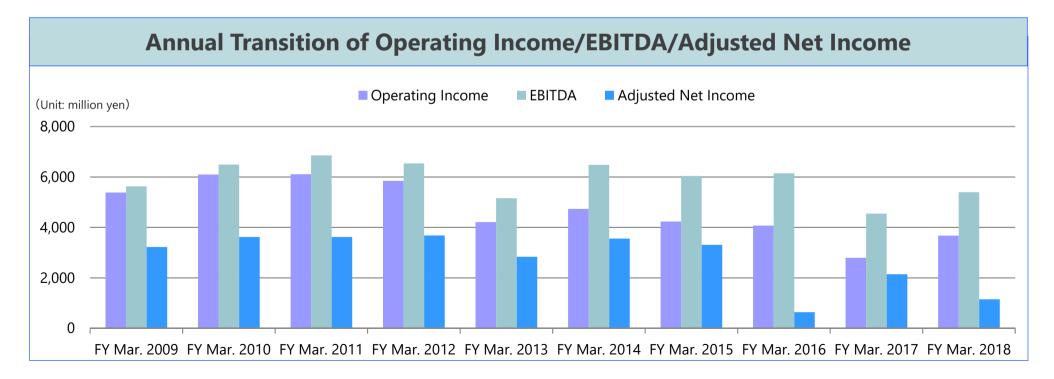
Appendix

Operating Results 10-year Summary

| [unit: million yen] | FY2009 March Results | FY2010 March Results | FY2011 March Results | FY2012 March Results | FY2013 March Results | FY2014 March Results | FY2015 March Results | FY2016 March Results | FY2017 March Results | FY2018 March Results |
|--------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| Net Sales | 23,657 | 25,682 | 28,779 | 30,582 | 38,287 | 54,761 | 48,602 | 54,297 | 56,717 | 62,111 |
| Operating Income | 5,384 | 6,098 | 6,111 | 5,846 | 4,209 | 4,735 | 4,233 | 4,071 | 2,795 | 3,674 |
| Net Income | 3,187 | 3,529 | 3,197 | 3,275 | 2,290 | 2,627 | 2,381 | (390) | 1,506 | 519 |
| EBITDA*1 | 5,628 | 6,490 | 6,856 | 6,540 | 5,161 | 6,483 | 6,039 | 6,149 | 4,547 | 5,396 |
| Adjusted Net Income*2 | 3,223 | 3,621 | 3,620 | 3,680 | 2,836 | 3,555 | 3,308 | 641 | 2,145 | 1,151 |
| Depreciation | 207 | 299 | 322 | 288 | 404 | 819 | 879 | 1,046 | 1,113 | 1,089 |
| Amortization of Goodwill | 36 | 91 | 422 | 405 | 546 | 928 | 926 | 1,032 | 638 | 632 |

*1 EBITDA was calculated with the equation: operating income + depreciation + amortization of goodwill

*2 Adjusted Net Income was calculated with the equation: net income + amortization of goodwill



Operating Results 10-year Summary(Segment)

| Sales [unit: million yen] | FY2009 March Results | FY2010 March Results | FY2011 March Results | FY2012 March Results | FY2013 March Results | FY2014 March Results | FY2015 March Results | FY2016 March Results | FY2017 March Results | FY2018 March Results |
|------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| Automobile-related | 21,889 | 22,858 | 25,566 | 26,704 | 33,687 | 50,138 | 44,056 | 49,486 | 51,025 | 56,100 |
| Ad-related | 19,419 | 19,511 | 20,558 | 20,579 | 21,163 | 21,412 | 21,593 | 21,006 | 21,231 | 21,618 |
| Information and services | 2,232 | 2,818 | 3,083 | 3,312 | 3,749 | 4,464 | 4,546 | 5,087 | 4,893 | 5,053 |
| Sales of goods | 237 | 528 | 1,923 | 2,813 | 8,774 | 24,262 | 17,915 | 23,392 | 24,899 | 29,429 |
| Lifestyle-related | 1,345 | 2,286 | 2,616 | 3,470 | 3,837 | 3,541 | 3,393 | 3,466 | 4,236 | 4,370 |
| Real Estate | 194 | 205 | 181 | 166 | 163 | 167 | 164 | 162 | 187 | 213 |
| Other Business | 227 | 332 | 415 | 240 | 597 | 913 | 988 | 1,182 | 1,268 | 1,426 |
| Total | 23,657 | 25,682 | 28,779 | 30,582 | 38,287 | 54,761 | 48,602 | 54,297 | 56,717 | 62,111 |

| Operating Income [unit: million yen] | FY2009 March Results | FY2010 March Results | FY2011 March Results | FY2012 March Results | FY2013 March Results | FY2014 March Results | FY2015 March Results | FY2016 March Results | FY2017 March Results | FY2018 March Results |
|---|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| Automobile-related | 7,034 | 7,590 | 7,281 | 7,272 | 5,916 | 6,217 | 5,624 | 5,277 | 3,939 | 4,933 |
| Lifestyle-related | 62 | 162 | 301 | 228 | 131 | 248 | 338 | 307 | 478 | 370 |
| Real Estate | 70 | 105 | 104 | 83 | 85 | 69 | 96 | 109 | 147 | 170 |
| Other Business | (80) | (35) | (91) | (149) | (323) | (140) | (94) | (66) | (136) | (71) |
| Management Division | (1,701) | (1,725) | (1,484) | (1,589) | (1,599) | (1,659) | (1,732) | (1,554) | (1,633) | (1,728) |
| Total | 5,384 | 6,098 | 6,111 | 5,846 | 4,209 | 4,735 | 4,233 | 4,071 | 2,795 | 3,674 |

Segment details

| Segment details | | | |
|--|---|--|--|
| Automobile-related(Main Product) | | | |
| Ad-related MOTOR GATE | Ad-related | | |
| Used Cars Internet option product such as Goo-net (MOTOR GATE,GooPurchase,etc) | Mostly occupied by the monthly fees of MOTOR GATE and advertisement | | |
| Used Cars Basic advertisement fee (Web,Magazine), Sale of information magazines | income through Goo-net. | | |
| Mainten ance Internet option product such as Goopit | | | |
| Information and services | Information and services | | |
| Cars PROTO CORPORATION (DataLine SalesGuide,DataLine) | Sales are mainly from monthly fees of DataLine for new car dealers and | | |
| Used Cars PROTO CORPORATION (Goo-inspection, Goo Warranty) | quotation system for maintenance shops. | | |
| Mainten ance PROTO CORPORATION (Goo Checkup) | | | |
| Mainten ance PROTO-RIOS(Quotation system for maintenance shops) | | | |
| | Sale of goods | | |
| AUTOWAY and TIRE WORLD KAN BEST(EC:Tires and Wheels) Kings Auto(Export of used cars), Bike Bros(EC:Bike parts) PROTO CORPORATION(Sale of goods) | Sales are mainly from the e-commerce sales of tires and wheels and exporting used cars. | | |
| ■ Lifestyle-related 加加正×ハートペラ お介護求人ナビ | Sales are mainly from advertisement income related to nursing and welfare and | | |
| PROTO MEDICAL CARE(Sales of ads, rental welfare goods, etc) | rental sales of welfare equipment. | | |
| PROTO CORPORATION (Information of culture lesson, reuse, etc) | | | |
| Real Estate PROTO CORPORATION (Income from the rental of real estate) | Sales are mostly from rent income of the non-operational floors of our own building. | | |
| Other Business PROTO SOLUTION (Business Process Outsourcing, etc) OKINAWA CALL STAFF SERVICE (Temporary staffing,etc) AUTOWAY (Solar power generation) PROTO CORPORATION (Agricultural business) | Sales are mostly from the BPO business. | | |

Outline of our major services by business domain

<Used car dealer>

| Name of service | Service contents | Client | User | |
|--------------------------|---|-----------------|------------------------------------|--|
| Goo-net | Used cars search site | Used car dealer | Users who want to buy a vehicle | |
| MOTOR GATE | Background system for Goo-net | Used car dealer | Used car dealer | |
| ID cars (Goo-inspection) | Information disclosure service on the conditions of used cars | Used car dealer | Users who want to buy a vehicle | |

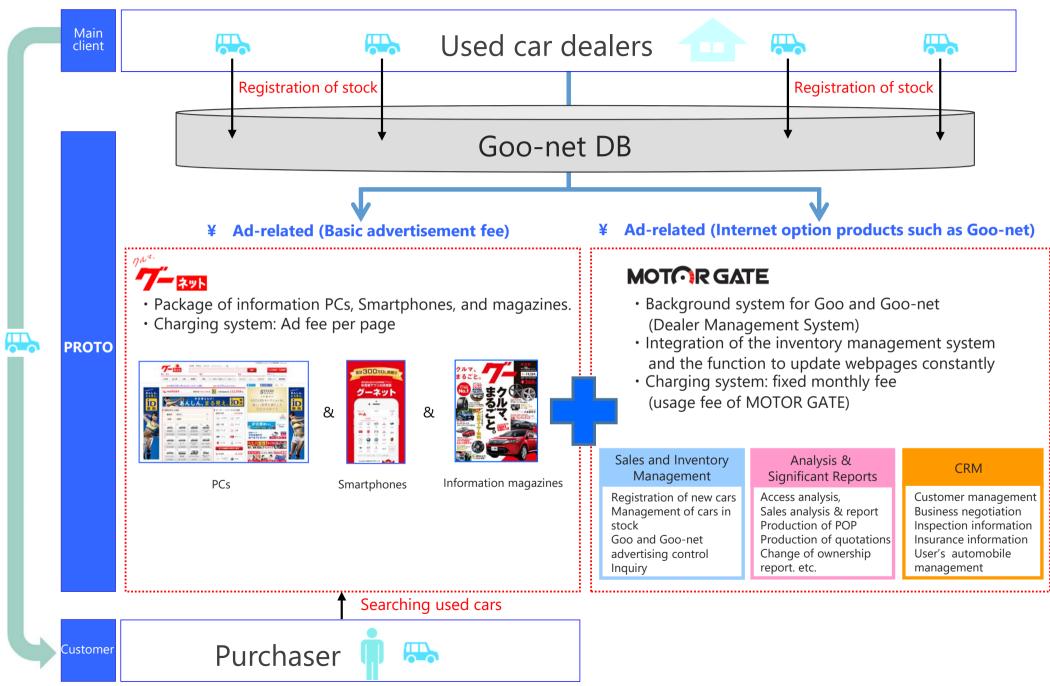
<New car dealer>

| Name of service | Service contents | Client | User |
|---------------------|--------------------------|----------------|----------------|
| DataLine SalesGuide | New car negotiation tool | New car dealer | New car dealer |

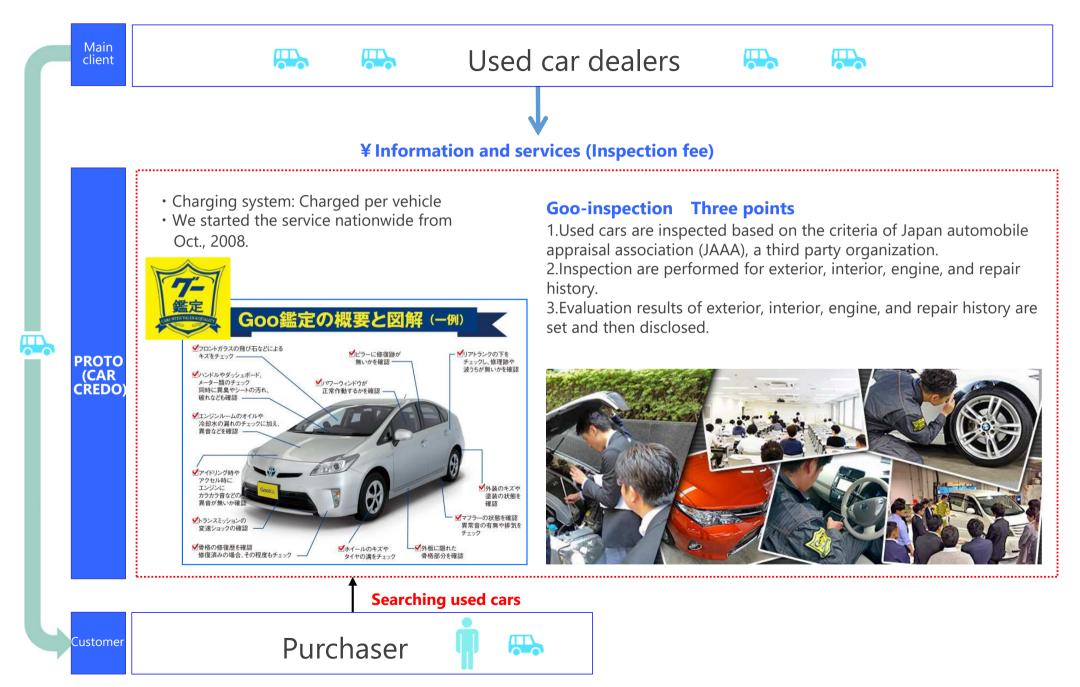
<Maintenance shop>

| Name of service | Service contents | Client | User |
|-----------------|---|----------------------------|----------------------------|
| GooPit | Maintenance shop search site | Maintenance shop | Users who own a vehicle |
| Goo Checkup | Customers sending service for car checkup | Users who own a vehicle | Users who own a vehicle |

Used car dealers: Business model of Goo and MOTOR GATE



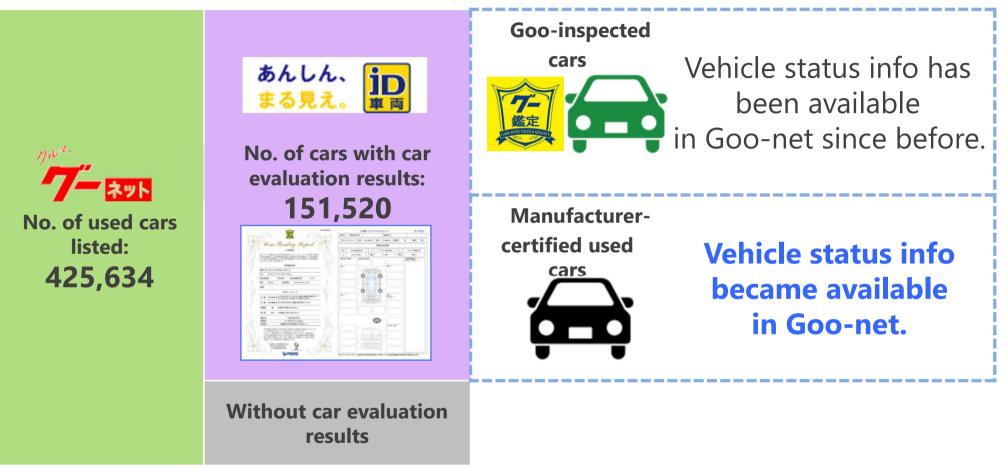
Used car dealers: Business model of Goo-Inspection



Our efforts: the release of vehicle condition information

Differentiation from competing media: Improvement of order placing rate through the disclosure of vehicle status info

 \rightarrow Launch of the new service "ID Cars" on Aug. 18, 2016

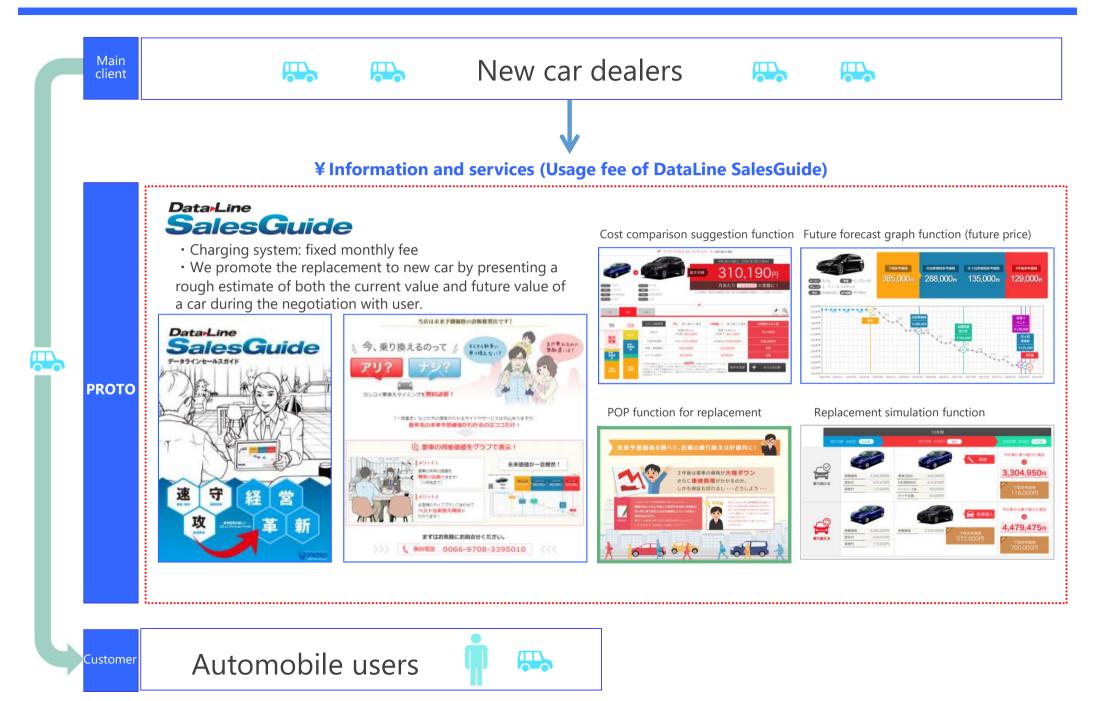


*For reference: No. of cars whose status info has been disclosed by competing media: 38,821

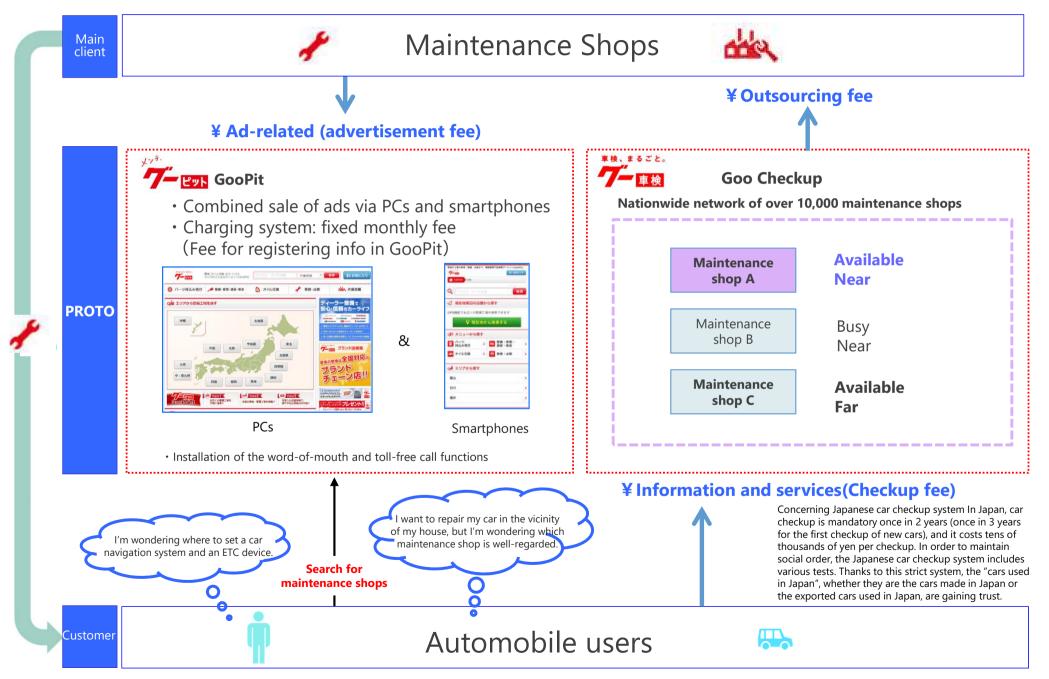
(as of October 23, 2018)

To dispel users' worries about used cars, and develop an environment in which they can purchase used cars without any worry.

New car dealers: Business model of DataLine SalesGuide



Maintenance Shops: Business model of GooPit and Goo Checkup



Corporate Profile

| Corporate Name | PROTO CORPORATION |
|------------------------|---|
| Founded | October 1, 1977 |
| Established | June 1, 1979 |
| Common Stock | 1,824,620 thousand yen (As of September 30, 2018) |
| Shares Outstanding | 20,940,000 shares (As of September 30, 2018) |
| Head Offices | 23-14, Aoi 1-chome, Naka-ku, Nagoya 460-0006, Japan Our magazine was first issued in 1977 |
| | 22-2 , Hongo 2-chome, Bunkyo-ku, Tokyo 113-0033, Japan |
| Branch Offices | Sapporo, Sendai, Takasaki, Nagano, Hamamatsu, Nagoya, Kanazawa, Osaka, Hiroshima, Matsuyama, |
| | Fukuoka, Kumamoto (56 Sales Outlets Nationwide) |
| Fiscal Year-end | March 31 |
| Number of Employees | Consolidated: 1,533 (As of September 30, 2018) |
| | Parent: 603 (As of September 30, 2018) |
| Stock Exchange Listing | Tokyo Stock Exchange JASDAQ Standard (Listed on September 12, 2001) |
| Subsidiary | 1. AUTOWAY Co., Ltd. (Full subsidiary since April 2013) |
| | TIRE WORLD KAN BEST CO., LTD. (Full subsidiary since April 2015) Bike Bros. Inc. (Full subsidiary since April 2010) |
| | 4. Kings Auto Co., Ltd. (Full subsidiary since April 2012) |
| | 5. PROTO-RIOS INC. (Full subsidiary since October 2002) |
| | 6. CAR CREDO Co., Ltd. (Full subsidiary, established in February 2012) 7. CAR BRICKS Co., Ltd. (Shareholder ratio 66% ,established in May 2017) |
| | 8. PROTO MEDICAL CARE (Full subsidiary since October 2009) |
| | 9. MARUFUJI (Full subsidiary since January 2016) 10. SILVER HEART (Full subsidiary since January 2016) |
| | 11. PROTO SOLUTION Co., Ltd. (Full subsidiary, established in April 2007) |
| | 12. OKINAWA CALL STAFF SERVICE Co., LTD (Full subsidiary since October 2017) |
| | 13. PROTO MALAYSIA Sdn. Bhd. (Full subsidiary since September 2011) 14. PROTO (TAIWAN) CO., LTD. (Full subsidiary, established in December 2011) |
| | 15. CAR CREDO MALAYSIA SDN. BHD. (Full subsidiary, established in August 2015) * The company is currently under liquidation. |
| | (As of September 30, 2018) |

* Amounts of money described in this material are rounded down to million yen.

Future Outlook

The IR information in this document includes a future outlook.

Such information other than the past events may be influenced by the risk and uncertainty due to the competition, market, and systems in the field of our company's business. As a result, the outlook based on the assumption and estimation with available information may be different from actual results and performance in the future. We would appreciate your understanding.

For Inquiries

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