## Financial Results

for the Nine Months Ended December 2010
(April 1, 2010 to December 31, 2010)

January 28, 2011
PROTO CORPORATION (4298)


Corporate Message "Leveraging Information for the Future"

| Financial data (consolidated) |  | Major Shareholders |  |
| :---: | :---: | :---: | :---: |
|  |  |  | (Thousands) |
| Shares outstanding (million) | 10.4 | 1) Mugen Corporation | 3,403 (32.50\%) |
| Market capitalization ( $¥$ billion, $\mathrm{Dec} / 10$ ) | 37.6 | 2) Japan Trustee Services Bank, | 735 (7.02\%) |
| DPS ( $¥$, Mar/11, Forecast) | 75.0 | 3) BNP Paribas Securities Serv | 570 (5.45\%) |
| EPS (¥, Mar/11, Forecast) | 387.8 | 4) Hiroichi Yokoyama | 520 (4.96\%) |
| BPS ( $¥$, Mar/10) | 1,683.6 | 5) Yoshihiro Yokoyama | 330 (3.15\%) |
| ROE (\%, Mar/10, Net income basis) | 21.8 | 6) The Master Trust Bank of Ja | 244 (2.33\%) |
| ROA (\%, Mar/10, Ordinary income basis) | 26.9 | 7) Northern Trust Co. (AVFC) | 202 (1.93\%) |
| Equity ratio (\%, Mar/10) | 72.7 | 8) Mellon Bank ABN Amro Gla | 175 (1.67\%) |
| Potential share dilution (million) | - | 9) Minoru Saito | 169 (1.62\%) |
| Foreign ownership (\%, Dec/10) | 26.6 | 10) Morgan Stanley \& Co. Inc | 160 (1.52\%) |

(As of December 31, 2010)

## Consolidated Statements of Income (1)

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Status of Consolidated Income

|  | Apr.-Dec. 2009 |  | Apr.-Dec. 2010 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results <br> (A) | \% of <br> Net sales | Forecast <br> (B) | \% of <br> Net sales | Results (C) | \% of <br> Net sales |
| Net sales | 18,935 | 100.0\% | 21,892 | 100.0\% | (1) 21,547 | 100.0\% |
| Cost of Sales | 7,576 | 40.0\% | 8,650 | 39.5\% | (2) 8,651 | 40.1\% |
| Gross Profit | 11,359 | 60.0\% | 13,241 | 60.5\% | 12,896 | 59.9\% |
| SG\&A Expenses | 6,671 | 35.2\% | 7,978 | 36.4\% | (3) 7,826 | 36.3\% |
| Operating Income | 4,688 | 24.8\% | 5,262 | 24.0\% | (4) 5,070 | 23.5\% |
| Ordinary Income | 4,739 | 25.0\% | 5,315 | 24.3\% | 5,302 | 24.6\% |
| Net Income | 2,741 | 14.5\% | 3,057 | 14.0\% | 3,024 | 14.0\% |

1) Cost of sales includes reversal of allowance for sales returns and provision
2) The forecasted values for the term from Apr. to Dec. 2010 were values announced on Oct. 28, 2010.
$\square$ Status of Selling, General and Administrative Expenses

|  | Apr.-Dec. 2009 |  | Apr.-Dec. 2010 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results <br> (A) | \% of Net sales | Forecast <br> (B) | \% of Net sales | Results <br> (C) | \% of Net sales |
| SG\&A Expenses | 6,671 | 35.2\% | 7,978 | 36.4\% | 7,826 | 36.3\% |
| Employment Cost | 3,601 | 19.0\% | 4,187 | 19.1\% | 4,067 | 18.9\% |
| Advertising Cost | 1,080 | 5.7\% | 1,254 | 5.7\% | 1,233 | 5.7\% |
| Other Expenses | 1,989 | 10.5\% | 2,537 | 11.6\% | 2,525 | 11.7\% |
| Number of Employment | 808 | - | 964 |  | 903 |  |


| YoY Change |  | Achievement rate |  |
| ---: | ---: | ---: | ---: |
| (C) - (A) | $\%$ | (C) - (B) | $\%$ |
| 1,154 | $117.3 \%$ | $(152)$ | $98.1 \%$ |
| 465 | $112.9 \%$ | $(120)$ | $97.1 \%$ |
| 153 | $114.2 \%$ | $(20)$ | $98.4 \%$ |
| 535 | $126.9 \%$ | $(11)$ | $99.5 \%$ |
| 95 | $111.8 \%$ | $(61)$ | $93.7 \%$ |

1) Advertising and related costs is the total of advertising costs and merchandising costs.
2) The number of employees is as of the end of December.
3) The forecasted values for the term from Apr. to Dec. 2010 were values announced on Oct. 28, 2010.

## Consolidated Statements of Income (2)

## © PZOTO

Performance Overview for the Nine Months Ended Dec. 2010


## Point (1) Sales

All segments, excluding the real estate segment, increased earnings from the same period of the previous year. In the entire group, sales increased 2,611 million yen ( $113.8 \%$ compared to the same period of the previous year). As compared with projections, sales were $98.4 \%$ of the projection, or slightly below the projections.

## Point (2) Cost of Sales

Due mainly to the cost of sales for new consolidated subsidiaries, including BikeBros.Inc. (which became a subsidiary on Apr. 1, 2010), was included and the expenditures for the BPO business of Proto Data Center augmented, the cost of sales was $114.2 \%$ of those recorded in the same period of the previous year (cost rate: 0.1 point increase).
In addition, since EC of BikeBros.Inc. was healthy, product procurement increased, and the results were almost the same as the forecasts.

## Point (3) SG\&A Expenses

Mainly because goodwill amortization amount increased due to business succession and the increase in consolidated subsidiaries and the expenses for personnel and others increased due to the increase in the number of employees (which increased 95 compared to the same period of the previous year), SG\&A was $117.3 \%$ (SG\&A rate: 1.1 point increase). In addition, SG\&A was $98.1 \%$ of the projection, due to thorough cost management.

## Point (4) Operating Income

Although the cost of sales and SG\&A increased, operating income was $108.2 \%$ of the same period of the previous year, due to the increase in sales. As compared with projections, operating income was $96.3 \%$ of the projection, or slightly below the projections.

## Segment Information (1)

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## Sales

|  | Apr.-Dec. 2009 |  | Apr.-Dec. 2010 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results (A) | \% of <br> Net sales | Forecast <br> (B) | \% of Net sales | Results (C) | \% of Net sales |
| Automobile-related | 16,943 | 89.5\% | 19,283 | 88.1\% | 19,137 | 88.8\% |
| Info Registration Fee | 14,108 | 74.5\% | 15,043 | 68.7\% | 14,923 | 69.3\% |
| Information Service Fee | 2,835 | 15.0\% | 4,240 | 19.4\% | 4,214 | 19.6\% |
| Lifestyle-related | 1,602 | 8.5\% | 2,123 | 9.7\% | 1,945 | 9.0\% |
| Real Estate | 155 | 0.8\% | 144 | 0.7\% | 138 | 0.6\% |
| Others | 233 | 1.2\% | 340 | 1.6\% | 325 | 1.5\% |
| Total | 18,935 | 100.0\% | 21,892 | 100.0\% | 21,547 | 100.0\% |

1) Info Registration Fee: Advertising fees for information magazines and internet media, etc.
2) Information Service Fee: Fees from selling information magazines, providing content, etc.
3) The forecasted values for the term from Apr. to Dec. 2010 were values announced on Oct. 28, 2010.

## $\square$ Operating Income

|  | Apr.-Dec. 2009 |  | Apr.-Dec. 2010 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results <br> (A) | Profit margin | Forecast <br> (B) | Profit margin | Results (C) | Profit margin |
| Automobile-related | 5,824 | 34.4\% | 6,030 | 31.3\% | 5,911 | 30.9\% |
| Lifestyle-related | 104 | 6.5\% | 290 | 13.7\% | 239 | 12.3\% |
| Real Estate | 80 | 51.8\% | 80 | 55.9\% | 81 | 58.8\% |
| Others | (33) | - | (41) | - | (62) |  |
| Management Division | $(1,287)$ | - | $(1,096)$ | - | $(1,099)$ | - |
| Total | 4,688 | 24.8\% | 5,262 | 24.0\% | 5,070 | 23.5\% |


| YoY Change |  | Achievement rate |  |
| ---: | ---: | ---: | ---: |
| (C) - (A) | \% | (C) - (B) | $\%$ |
| 86 | $101.5 \%$ | $(119)$ | $98.0 \%$ |
| 135 | $230.2 \%$ | $(50)$ | $82.6 \%$ |
| 0 | $101.1 \%$ | 0 | $101.0 \%$ |
| $(29)$ | - | $(20)$ | - |
| 188 | - | $(2)$ | - |
| 382 | $108.2 \%$ | $(192)$ | $96.3 \%$ |

1) The forecasted values for the term from Apr. to Dec. 2010 were values announced on Oct. 28, 2010.

## Segment Information (2)

## © PZOTO




## Automobile-related Information

The business situation surrounding used car sellers was severe, due to the effects of"subsidy for promoting the diffusion of environmentally friendly cars (eco-car subsidy)," but we increased the number of clients in the Koshin area and other areas, promoted the Goo-approved cars service, and reorganized BikeBros.Inc. and SYSTEM-ONE Corporation into our subsidiaries. Consequently, sales increased in both the information magazine business ( $103.4 \%$ of the same period of the previous year) and the IT business (129.6\%), and the total sales in the automobile-related information business increased 2,194 million yen (113.0\%). Operating income increased 86 million yen ( $101.5 \%$ of the same period of the previous year) due to the increase in sales in the IT business, although goodwill amortization amount and personnel expenses, etc. augmented.

## Lifestyle-related Information

In the care-related (medicine, nursing care, and welfare) business, the number of trading partners increased for all of (1) Oasis Navi, (2) Kaigo Kyujin Navi, and (3) Nurse Agent, and average trade prices were healthy. In addition, Medical CUBIC Co., Ltd. became a subsidiary, and then sales increased. As for the lesson information website "VeeSCHOOL" and the recycle/reuse information website "Oikura," the number of trading partners and sales increased. Consequently, the total sales in the lifestyle-related information field increased 342 million yen (121.4\% of the same period of the previous year).

Operating income increased 135 million yen ( $230.2 \%$ of the same period of the previous year) due to the increase in sales, although goodwill amortization amount and personnel expenses, etc. augmented.

## Others

Sales increased 91 million yen ( $139.3 \%$ of the same period of the previous year), due to the increase in the number of transactions in the BPO business of Proto Data Center.
Operating loss was 62 million yen (it was a loss of 33 million yen in the same period of previous year), because operating costs augmented in MARS FLAG Corporation and Proto Data Center due to business expansion.

## Operating Results of Automobile-related Information (1)

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Changes in Automobile-related Sales by Product Classification


## Magazine business

Due to the eco-car subsidy, etc., the supply of used cars to the used car distribution market restrained and the stock at each seller decreased. Accordingly, the number of advertisements decreased, but the sales in the information magazine business increased 367 million yen ( $103.4 \%$ of the same period of the previous year), because of the expansion in the Koshin area and the ads in the motorbike magazines and journals published by BikeBros.Inc. and the sale of them, etc.

## IT business

In the Goo series, we promoted the sale of Internet-related optional products (mediation service for quotations, QE etc.) and sold assistance systems for EC of BikeBros.Inc. and maintenance factory of SYSTEM-ONE Corporation.
Consequently, the sales in the IT business increased 1,827 million yen ( $129.6 \%$ of the same period of the previous year).

As a result, the sales in the IT business accounted for $41.8 \%$ of the total sales in the period from Apr. to Dec. 2010, 5.4 points higher than that in the same period of the previous year.

## Operating Results of Automobile－related Information（2）

## © PZOTO

Changes in Quarterly Totals of Business Partners for Goo Series


## Variations in retail and wholesale prices of used cars



As the business situation surrounding used car sellers was severe，the number of trading partners in the entire Goo series for the first to third quarters（Apr．to Dec．）was $104.4 \%$ of the number for the same period of the previous year． The average trading price for the third quarter（Oct．to Dec．）was $100.0 \%$ of the value for the same period of the previous year．It improved from the second quarter（Jul．to Sep．），but the average trading price for the first to third quarters （Apr．to Dec．）was $98.0 \%$ of the value for the same period of the previous year．

##  <br> G00磁定車

The number of stores involved in for the＂Goo－approved Cars＂service is 2，693 IDs as of the end of Dec． 2010 （ $184.7 \%$ of the value in the same month of the previous year）．
＊Reference：Number of stores as of the end of Mar．2010：1，636 IDs
［Number of quote requests in Goo－net］
The number of requests for the quote in Goo－net（PC \＆mobile）for the first to third quarters（Apr．to Dec．）was 962，395（100．4\％of the same period of the previous year）．

## ［Variations in retail and wholesale prices of used cars］

The average wholesale price is increasing，and the average retail price started increasing in November．

## Operating Results of Automobile-related Information (3)

## © PZOTO

Situation of Market Share (Compared with Competitors)


* Major cities in each area were targeted to obtain the numerical values.
* Method for counting client companies: To count the number of dealers that inserted their ads into information magazines.
(Researched by PROTO in Dec. 2010)


## Changes in Numbers of Used Automobiles Listed on Main Sites


[Publication area of Goo]


Due to the eco-car subsidy, etc., the supply of used cars to the used car distribution market restrained, and so stock decreased in each dealer. Amid this situation, the number of used cars introduced in "Goo-net" is larger than competitors’ sites. (according to our survey)

* The number of used vehicle listings for "Car Sensor (run by Recruit)" is the total of "Car Sensor-net" and "D-Ucar.net" since March 2008.

Car Portal Site "Goo-net" (PC)


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Note: Values for the period from Jan. to Mar. 2011 (right region) are predicted values

## Consolidated Balance Sheets

## © PZOTO



Point (1) Increase of Current Assets (1,326 million yen increase compared with the previous fiscal year end)
There was an increase of 1,326 million yen as compared with the end of the previous consolidated fiscal year, as we paid for acquiring shares to reorganize BikeBros.Inc. into a subsidiary and succeeding the business of Mj and accrued income tax, etc., but operating cash flow exceeded the payment amount, and cash on hand and in banks increased.

## Point (2) Increase of Fixed Assets ( 805 million yen increase compared with the previous fiscal year end)

There was an increase of 805 million yen as compared with the end of the previous consolidated fiscal year, as the goodwill for reorganizing BikeBros.Inc. into a subsidiary and succeeding the business of Mj was taken into account.

## Point (3) Decrease of Fixed Liabilities ( 140 million yen decrease compared with the previous fiscal year end)

There was a decrease of 140 million yen as compared with the end of the previous consolidated fiscal year, mainly because anonymous association liabilities decreased as anonymous association contracts expired.

Point (4) Increase of Net Assets (2,257 million yen increase compared with the previous fiscal year end)
There was an increase of 2,257 million yen as compared with the end of the previous consolidated fiscal year, because retained earnings increased as quarterly net income was recorded, although 758 million yen was paid as dividends.

## Consolidated Statements of Cash Flows

## © PZOTO

|  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |

## Point (1) Cash Flows from Operating Activities

Despite expenses of 2,695 million yen due to the payment of income tax, etc., 5,208 million yen of quarterly net income before taxes was recorded. Consequently, revenue totaled 2,646 million yen.

## Point (2) Cash Flows from Investing Activities

The total expenses came to 1,344 million yen, mainly due to expenses of 384 million yen due to the acquisition of fixed assets, 621 million yen due to the acquisition of shares as BikeBros.Inc. became a subsidiary, and 380 million yen due to the succession of the Mj business.

## Point (3) Cash Flows from Financing Activities

The total expenses came to 963 million yen, mainly due to expenses of 748 million yen due to the payment of dividends and 265 million yen due to the repayment of long-term liabilities at subsidiaries.
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Appendix

Reference: Consolidated Quarterly Earnings Forecast for the Fiscal Year Ending in March 2011

## © Рзото

| (Unit: million yen) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY March 2009 (Result) |  |  |  |  | FY March 2010 (Result) |  |  |  |  | FY March 2011(Forecast) |  |  |  |  |
|  | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total |
| Net Sales | 5,797 | 5,971 | 5,908 | 5,980 | 23,657 | 6,019 | 6,300 | 6,615 | 6,746 | 25,682 | 7,050 | 7,075 | 7,766 | 7,873 | 29,765 |
| Cost of Sales | 2,192 | 2,265 | 2,272 | 2,333 | 9,064 | 2,315 | 2,506 | 2,754 | 2,696 | 10,273 | 2,733 | 2,884 | 3,032 | 3,155 | 11,806 |
| Gross Profit | 3,604 | 3,705 | 3,635 | 3,647 | 14,592 | 3,704 | 3,793 | 3,861 | 4,049 | 15,409 | 4,317 | 4,190 | 4,733 | 4,718 | 17,959 |
| SG\&A Expenses | 2,103 | 2,154 | 2,217 | 2,732 | 9,208 | 2,225 | 2,168 | 2,277 | 2,639 | 9,310 | 2,559 | 2,592 | 2,827 | 3,023 | 11,002 |
| Operating Income | 1,501 | 1,550 | 1,417 | 914 | 5,384 | 1,479 | 1,624 | 1,584 | 1,410 | 6,098 | 1,758 | 1,598 | 1,906 | 1,694 | 6,957 |
| Ordinary Income | 1,516 | 1,544 | 1,433 | 905 | 5,400 | 1,502 | 1,632 | 1,604 | 1,425 | 6,165 | 1,782 | 1,610 | 1,922 | 1,712 | 7,028 |
| Net Income | 906 | 929 | 875 | 476 | 3,187 | 892 | 959 | 889 | 787 | 3,529 | 1,051 | 891 | 1,113 | 999 | 4,056 |

* Cost of sales includes reversal of allowance for sales returns and provision

|  | FY March 2009 (Result) |  |  |  |  | FY March 2010 (Result) |  |  |  |  | FY March 2011(Forecast) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total |
| Net Sales | 5,797 | 5,971 | 5,908 | 5,980 | 23,657 | 6,019 | 6,300 | 6,615 | 6,746 | 25,682 | 7,050 | 7,075 | 7,766 | 7,873 | 29,765 |
| Automobile-related | 5,455 | 5,574 | 5,422 | 5,437 | 21,889 | 5,480 | 5,638 | 5,824 | 5,914 | 22,858 | 6,314 | 6,276 | 6,692 | 6,680 | 25,964 |
| Info Registration Fee | 4,686 | 4,875 | 4,633 | 4,676 | 18,872 | 4,660 | 4,796 | 4,651 | 4,931 | 19,039 | 5,000 | 4,863 | 5,179 | 5,144 | 20,187 |
| Info Service Fee | 769 | 698 | 788 | 761 | 3,017 | 819 | 841 | 1,173 | 983 | 3,818 | 1,314 | 1,412 | 1,513 | 1,536 | 5,776 |
| Lifestyle-related | 247 | 296 | 364 | 436 | 1,345 | 414 | 529 | 658 | 683 | 2,286 | 599 | 644 | 878 | 998 | 3,121 |
| Real Estate | 43 | 50 | 50 | 49 | 194 | 51 | 51 | 52 | 50 | 205 | 48 | 46 | 49 | 50 | 194 |
| Others | 49 | 49 | 70 | 57 | 227 | 73 | 80 | 80 | 98 | 332 | 87 | 108 | 144 | 144 | 485 |
| Operating Income | 1,501 | 1,550 | 1,417 | 914 | 5,384 | 1,479 | 1,624 | 1,584 | 1,410 | 6,098 | 1,758 | 1,598 | 1,906 | 1,694 | 6,957 |
| Automobile-related | 1,909 | 1,950 | 1,829 | 1,344 | 7,034 | 1,892 | 1,991 | 1,940 | 1,766 | 7,590 | 2,049 | 1,869 | 2,110 | 1,846 | 7,877 |
| Lifestyle-related | 4 | 24 | 16 | 16 | 62 | 3 | 52 | 48 | 58 | 162 | 69 | 79 | 140 | 218 | 508 |
| Real Estate | 13 | 12 | 27 | 17 | 70 | 26 | 26 | 28 | 25 | 105 | 29 | 26 | 24 | 25 | 105 |
| Others | (20) | (39) | (19) | (1) | (80) | 10 | (20) | (22) | (2) | (35) | (27) | (26) | 12 | 10 | (31) |
| Management Division | (404) | (397) | (436) | (462) | $(1,701)$ | (453) | (424) | (409) | (437) | $(1,725)$ | (363) | (351) | (381) | (405) | $(1,502)$ |

[^1]Reference: Changes in Automobile-related Sales by Product Classification

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## Р РРОто

* The amount of money described in this material rounds down and displays one million yen or less.


## $\square$ Future outlook

The IR information in this document includes a future outlook.
Such information other than the past events may be influenced by the risk and uncertainty due to the competition, market, and systems in the field of our company's business. As a result, the outlook based on the assumption and estimation with available information may be different from actual results and performance in the future. We would appreciate your understanding.

## - For inquiries

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[^0]:    Note: Values for the period from Jan. to Mar. 2011 (right region) are predicted values

[^1]:    *The forecasted values for the term ending Mar. 2011 (Q3, Q4, full-year) were values announced on Oct. 28, 2010.

